#### MSc Real Estate Finance (REF) For students entering in 2005

Awarding Institution:	The University of Reading
Teaching Institution:	The University of Reading
Faculty: Economics and Social Sciences	<b>Programme length:</b> 12 months
Date of specification:	September 2005
Programme Director:	Nick French (Deputy: Eamonn D'Arcy)
Board of Studies:	Postgraduate Courses in REP
Professional Accreditation: (MSc Only)	Royal Institution of Chartered Surveyors (RICS)

#### **Summary of Programme Aims**

This degree is aimed at those seeking a career in the expanding area of real estate finance and offers a highly focused preparation for work in this competitive sector. The degree will enable graduates to feel comfortable with the advanced techniques that are increasingly being applied to property investment and finance. The emphasis therefore is on understanding the value as well as the limitations of applying the financial models in real estate.

#### **Transferable Skills**

The University's Strategy for Teaching and Learning has identified a number of generic transferable skills that all students are expected to have developed by the end of their degree programme. In following this programme, students will have had the opportunity to enhance their skills relating to career management, communication (both written and oral), information handling, numeracy, problem solving, team working and use of information technology.

The MSc Real Estate Finance programme is designed to ensure that students progressively develop these transferable skills throughout their studies, in parallel, and integrated, with acquiring more specialist knowledge, understanding and skills.

#### **Programme Structure and Content**

The MSc programme in Real Estate Finance is designed within a 180 credit modular structure with nine 20-credit modules.

The first part of the course lasts up to the summer examination period and students are required to take 8 modules in this period in 2 blocks of four units. Following an intensive induction period, all students are required to study four core modules in the first term. These are; The Real Estate Environment, Real Estate Economics, Capital Project Analysis and Investment and Appraisal. In the second term of the course students are required to take four more taught modules. In addition to the core module of Real Estate Finance and Funding, students can take three other modules from the suite of modules within the Full Time MSc Real Estate Programme, these are listed in the schedule below. During the Summer Term, consolidation and revision periods for the 8 modules are followed by the formal examination papers (a maximum of five papers dependent upon module choice). After the examination period, students attend a European Field Trip and then take one further module; which is a Real Estate Finance Project related to the chosen route. Alternatively, students, if they also opt for the Research Methods module, can undertake a dissertation in lieu of two option modules and the project.

Mod Code	Module (Core Modules Shaded)	Credits	Level
REMF01	The Real Estate Environment	20	М
REMF02	Appraisal	20	М
ECMFRE	Real Estate Economics	20	М
REMF03	Coapital Project Analysis and Investment 20 M		М
REMF04	F04Real Estate Valuation20M		М
REMF05	Real Estate Management	20	М
REMF06	Real Estate Investment	20	М
REMF07	Real Estate Development	20	М
REMF08	Real Estate Portfolio Analysis	20	М
ECMIRM	International Real Estate Markets	20	М
REMF09	Real Estate Finance and Funding	20	М
REMF11	Research Methods	20	М
REMF12	Dissertation Part 1 M		
	Exams (Middle of Summer Term)		
	Field Trip (Straight after Exams) Assessed in The Real Estate Environment Module		
REMF15	Project (Finance)	20	М
REMF12	Dissertation Part 2 (40 credits in total to include Dissertation Part 1)	40	М

The table below sets out the programme timing and content.

# **Progression Requirements**

Students must achieve an average mark of 50% across modules totalling 180 credits to be awarded the Masters Degree as outlined below (see classification). Students will have the right to re-sit any module once normally within 12 months (the maximum mark recordable at re-sit being 50%). There is an interim examiners' meeting immediately following the summer term examinations to assess the first 8 modules and to determine any re-sit requirement. The final examiners' meeting is in September. There is no progression requirement between the two examiners' meetings.

The award of the Post Graduate Certificate and the Post-Graduate Diploma will be dependent upon the successful completion of 60 credits and 120 credits respectively at the same pass marks as for the Masters Degree.

# Summary of Teaching and Assessment

Teaching is organised in 20 credit modules each credit representing 10 hours of student effort and a total of 200 hours fro the module. The relationship between class contact in the form of lecture, workshop, seminar, tutorial and student centred learning in the form of individual research and project/case study is varied across all modules and is set out in the individual module descriptors. All modules are designed to deliver M level outcomes although there is some undergraduate level technical material, especially within Term 1 modules, for students with non-cognate academic backgrounds. Each module progresses through this material quickly and obtains M level student achievement as measured by the summative assessments in each module. Within each of these modules, the overall aim is to move towards students being able to understand the knowledge obtained and be critically aware of the theoretical and practical implications of the material. Students have to choice, depending upon their chosen pathway, to opt for an individual project or

a dissertation, which will give them further opportunity to demonstrate understanding and the ability to research material and to communicate clearly.

Students will be assessed by a range of methods including formal seen and unseen examination papers and individual and group assignments including applied problem solving, essays, literature reviews, reports, presentations and projects. The formal examinations will take place in June of each year. Students will have the right to re-sit any module once, normally by written examination, in early September. Dissertation and Project re-sits within one year.

#### Classification

The University's taught postgraduate marks classification is as follows:

Mark	Interpretation	
70 - 100%	Distinction	
60 - 69%	Merit	
50 - 59%	Good Standard (Pass)	
40 - 49%	Work Below Threshold Standard (Failing category)	
0-39%	Unsatisfactory Work (Failing category)	

#### For Masters Degrees

To pass the Masters, students must gain an average mark of 50 or more overall in modules worth 180 credits including a mark of 50 or more for the dissertation and have no mark below 40. In addition the total credit value of all modules marked below 50 must not exceed 55 credits.

Students who gain an average mark of 70 or more overall will be eligible for the award Distinction. Those gaining an average mark of 60 or more overall will be eligible for the award a Merit.

#### For PG Diplomas

To pass the Postgraduate Diploma students must gain an average mark of 50 or more in modules worth 120 credits and have no mark below 40. In addition the total credit value of all modules marked below 50 must not exceed 55 credits.

Students who gain an average mark of 70 or more overall including a mark of 70 or more for the dissertation will be eligible for the award of Distinction. Those gaining an average mark of 60 or more overall including a mark of 60 or more for the dissertation and will be eligible for the award of Merit.

#### For PG Certificate

To pass the Postgraduate Certificate students must gain an average mark of 50 or more in modules worth 60 credits and have no mark below 40.

#### **Admission requirements**

Entrants to this programme are normally required to have obtained:

UK requirement:	2:1 or above in any subject
EU and Overseas	Upper Quartile performance in degree from
Requirement:	internationally recognised University.
	English IELTS 7.0 TOEFL 610 or above,
Mature Entrants:	The academic requirement for mature students may be relaxed in
	light of relevant professional experience.

Admissions Tutor: Nick French

## Support for Students and their Learning

University support for students and their learning falls into two categories. Learning support includes IT Services, which has several hundred computers and the University Library, which across its three sites holds over a million volumes, subscribes to around 4,000 current periodicals, has a range of electronic sources of information and houses the Student Access to Independent Learning (S@IL) computer-based teaching and learning facilities. There are language laboratory facilities both for those students studying on a language degree and for those taking modules offered by the Institution-wide Language Programme. Student guidance and welfare support is provided by Personal Tutors, the Careers Advisory Service, the University's Special Needs Advisor, Study Advisors, Hall Wardens and the Students' Union.

The Department's Resource Centre contains a variety of information sources relevant to Land Management-related courses. It has a wide-ranging reference collection of textbooks, journals, property company reports and planning documents, which complements the material held in the Main University Library. The Resource Centre also holds the *Barbour Index* microfiche files for *Planning* and *Property Management*, and a link to the on-line *FOCUS* databases provided by Property Intelligence plc and EGi provided by the Estates Gazette. The Department has significant computer facilities for the sole use of its staff and students.

## **Career Prospects**

Our students have been regularly employed by the largest and most prestigious firms of property consultants including: Jones Lang LaSalle, DTZ Debenham Thorpe, ATIS Weatheralls, Chestertons, Cushman & Wakefield, Drivers Jonas, King Sturge, Knight Frank, FPDSavills, and CB Richard Ellis. Reading graduates have progressed to the most senior positions in these and other organisations both in the UK and around the world. Our international students readily gain employment in the real estate industry in their home or other countries.

Additionally graduates have found employment with development companies (e.g., Slough Estates, Taylor Woodrow, John Laing Developments, Trafalgar House), management consultants (e.g. PriceWaterhouseCoopers), insurance companies (e.g. Legal & General Investment Management), voluntary sector organisations and the private corporate sector. Traditionally our students have had little difficulty in securing employment and, even during the recession, the vast majority of our graduates had secured employment or were undertaking further study within three months of the end of their programme. Historically, the Real Estate Master's courses at Reading have enjoyed an employment record is virtually 100% since their inception in the 1980s.

# **Opportunities for Study Abroad**

The nature of the intensive 1 year Masters programme is not tailored to any period of study abroad apart from a 1 week Mainland European Field Trip in June. Many students come from abroad to undertake the course.

#### **Educational Aims of the Programme**

The MSc programme is a blend of academic rigour and applied practical analysis. The programme aims to provide students with the knowledge and skills necessary for successful careers in the international and national UK real estate industry and is accredited within the University/RICS partnership arrangement. The aims of the programme are to provide students with a structured but flexible learning framework and to ensure that the skill areas covered by the programme are applicable to a range of occupational and professional needs while relevant to other possible future career paths.

#### **Programme Outcomes**

The programme provides opportunities for students to develop and demonstrate knowledge, understanding, skills, qualities and other attributes in the areas outlined in the following pages (see pages 6,7 and 8):

**Please note:** This specification provides a concise summary of the main features of the programme and the learning outcomes that a typical student might reasonably expect to achieve and demonstrate if he/she takes full advantage of the learning opportunities that are provided. More detailed information on the learning outcomes, content and teaching, learning and assessment methods of each module can be found in the study module guides and programme handbook.

# Knowledge and Understanding

# Skills and other attributes

	ellectual skills – able to:	<b>Teaching/learning methods and strategies</b>
1.	Integrate theory and practice	These skills are developed through lectures,
2.	Collect and synthesise information /	tutorials, seminars, practicals, workshops, case
	data from a variety of sources	studies, role-play exercises, IT-based exercises,
3.	Analyse and interpret data and	site visits, guest lectures, other project-based
	information	assignments, and through individual consultation
4.	Think logically and critically	with academic staff and personal tutors. The
5.	Define, solve and/or advise on	programme is designed to progressively develop
	problems	students' intellectual skills.
6.	Select and apply appropriate	
	quantitative techniques of analysis	Assessment
	and appraisal.	Intellectual skills are assessed through a wide
7.	Plan, execute and write a report in	variety of approaches including essays, unseen
	response to a specific 'client' brief	examination papers, open book examinations,
8.	Adapt and apply knowledge and	group projects, specialist exercises, presentations,
	skills in a changing professional	tutorial & seminar papers, and reports.
	environment and to other fields	
	ectical skills – able to:	Teaching/learning methods and strategies
1.	Locate information sources and	Skills 1 and 2 are developed primarily in the
	select, assemble and present	project but the location, collection, collation and
	information in a variety of contexts	analysis of data is introduced in the first term, in
2.	, , , , , , , , , , , , , , , , , , , ,	particular in Appraisal and RE Economics. It is
	statistical material	developed in Term 2 in, for example, RE
3.	Value a range of property and non-	Development, RE Investment and RE
	property-related assets using a	Management. Skill 3 is developed primarily in
	variety of appraisal approaches and	Appraisal and RE Valuation but is also an
	techniques, including the application	important aspect of RE Development,
	techniques, including the application of financial mathematics	important aspect of RE Development, Investment, Management and Capital Project
4.	techniques, including the application of financial mathematics Use various quantitative techniques	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that
	techniques, including the application of financial mathematics Use various quantitative techniques	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department <i>Assessment</i>
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department <i>Assessment</i> Skills 1 – 5 are primarily assessed through
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department <i>Assessment</i> Skills 1 – 5 are primarily assessed through coursework, in the form of essays and/or
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department <i>Assessment</i> Skills 1 – 5 are primarily assessed through coursework, in the form of essays and/or practical projects. Skills 2, 3 and 4 are also
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	<ul> <li>important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department</li> <li>Assessment Skills 1 – 5 are primarily assessed through coursework, in the form of essays and/or practical projects. Skills 2, 3 and 4 are also assessed through unseen written examinations.</li> </ul>
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department <i>Assessment</i> Skills 1 – 5 are primarily assessed through coursework, in the form of essays and/or practical projects. Skills 2, 3 and 4 are also assessed through unseen written examinations. Skill 6 is assessed informally by individual
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	<ul> <li>important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department</li> <li>Assessment Skills 1 – 5 are primarily assessed through coursework, in the form of essays and/or practical projects. Skills 2, 3 and 4 are also assessed through unseen written examinations. Skill 6 is assessed informally by individual tutorials with staff as students go through the</li> </ul>
5.	techniques, including the application of financial mathematics Use various quantitative techniques Write a 'plain-English' report	important aspect of RE Development, Investment, Management and Capital Project Analysis and Investment. The quantitative nature of the majority of the course modules means that Skill 4 is introduced and developed in virtually all modules with the exception of The RE Environment and Property Law. Skill 5 is embedded within assignments, for example within Property Law and RE Economics in Term 1 and in RE Development in Term 2. Skill 6 is also embedded in the Careers process whereby individual informal tutorials with staff develop CVs and discuss interviews. The students also have access to formal CV writing sessions with colleagues in the careers department <i>Assessment</i> Skills 1 – 5 are primarily assessed through coursework, in the form of essays and/or practical projects. Skills 2, 3 and 4 are also assessed through unseen written examinations. Skill 6 is assessed informally by individual

D. Transferable skills	Teaching/learning methods and strategies
1. Communicate effectively by oral and	The teaching and acquisition of these transferable
written means (also graphically	skills is firmly embedded in the programme. For
subject to choice of option modules)	example, both written and oral communication is
2. Numerical skills including data	stressed in most modules and is a feature of all.
collection and interpretation	Student led seminars are a feature of RE Economics
3. Problem solving skills	in Term 1 and written communication is assessed in
4. Time / task management and team	Property Law Assignments. Appraisal has a
working skills	significant element of graphical representation
5. Competent use of information	embedded in the teaching and numerical skill
technology including some specialist	development and problem solving (Skills 2 and 3)
software packages	are an essential part of the knowledge development
6. Business awareness	in the subject. Skill 2 is also developed in all
7. Information handling	modules in Term 2 as all have a numerical analysis
8. Autonomous learning – be able to	component and virtually all problem solving. Team
undertake self-directed study	working is developed in, for example, RE
	Development but is also embedded in the course
9. Career management skills	ethos, whereby past groups have pooled and shared
	information and expertise informally for the greater
	good. This also feeds into Skill 8 which is primarily
	embedded in the project stream.
	Einspeiel analysis of hyginess desisions enconders
	Financial analysis of business decisions engenders an awareness of business and this element is
	developed in the problem solving modules
	identified above, mostly in the context of financial
	problem solving. These modules also involve
	significant elements of information handling (Skill
	7)
	There are no formal sessions to prepare students for
	the usual cycle of career presentations, applications
	and interviews but there is a strong informal
	network in the course team who have a high level
	of links to employers and experience of advising on
	cognate careers and job applications and interviews.
	In addition to the informal careers advice provided
	by personal tutors, Skill 9 is developed by a formal
	system of presentation skill seminars, psychometric
	testing and feedback from colleagues in the careers
	department
	apparation
	Assessment
	As a result of this 'pervasive' approach to
	transferable skills, students' performance is assessed
	across the full range of skills throughout the
	programme on a module-by-module basis through
	coursework including practical projects when
	feedback is provided. Skills 2,3,6 and 7 are
	examined within the core modules in Terms 1 and 2
	in formal examinations and assignments.